



Overview and Scrutiny Committee

Thu 24 Oct
2019
6.30 pm

Committee Room Two
Town Hall
Redditch

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GUIDANCE ON PUBLIC SPEAKING

The Council has introduced public speaking at Overview and Scrutiny Committee meetings, which allows members of the public to comment on agenda items due to be considered at the meeting.

The total maximum time permitted for public speaking is 15 minutes and the time limit for individual speakers is 3 minutes.

Only those members of the public who have registered to speak in advance of the meeting will be permitted to do so.

To register to speak you must contact Democratic Services by phone on 01527 64252 ext 3268, or by email at democratic@bromsgroveandredditch.gov.uk before 12 noon on the day of the meeting.

When registering to speak you must give your name and contact telephone number and indicate which agenda item you wish to speak about.

**If you have any queries on this Agenda please contact
Jess Bayley**

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Overview and Scrutiny Committee

Thursday, 24th October, 2019

6.30 pm

Committee Room 2 Town Hall

Agenda

Membership:

Cllrs:	Joe Baker (Chair)	Peter Fleming
	Debbie Chance (Vice-Chair)	Andrew Fry
	Salman Akbar	Mark Shurmer
	Joanne Beecham	Jennifer Wheeler
	Michael Chalk	

1. Apologies and named substitutes

2. Declarations of interest and of Party Whip

To invite Councillors to declare any Disclosable Pecuniary Interests and / or Other Disclosable Interests they may have in items on the agenda, and to confirm the nature of those interests, and any Party Whip.

3. Minutes (Pages 1 - 8)

4. Public Speaking

To invite members of the public who have registered in advance of the meeting to speak to the Committee.

5. Herefordshire and Worcestershire Sustainability and Transformation Partnership - Update (Pages 9 - 22)

6. Executive Committee Minutes and Scrutiny of the Executive Committee's Work Programme - Selecting Items for Scrutiny (Pages 23 - 42)

7. Overview and Scrutiny Work Programme (Pages 43 - 46)

8. Task Groups, Short Sharp Reviews and Working Groups - Update Reports

- a) Budget Scrutiny Working Group – Chair, Councillor Wheeler
- b) Parking Enforcement Task Group – Chair, Councillor Mark Shurmer
- c) Performance Scrutiny Working Group – Chair, Andrew Fry
- d) Suicide Prevention Scrutiny Task Group – Chair, Councillor Debbie Chance

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9. External Scrutiny Bodies - Update Reports (Pages 47 - 50)

- a) West Midlands Combined Authority (WMCA) Overview and Scrutiny Committee – Council representative, Councillor Chalk; and
- b) Worcestershire Health Overview and Scrutiny Committee (HOSC) – Council representative, Councillor Chalk.



Overview and Scrutiny Committee

Thursday, 5th September, 2019

MINUTES

Present:

Councillor Joe Baker (Chair), Councillor Debbie Chance (Vice-Chair) and Councillors Joanne Beecham, Michael Chalk, Peter Fleming, Andrew Fry, Mark Shurmer and Jennifer Wheeler

Officers:

Matthew Bough, Sue Hanley and Guy Revans

Senior Democratic Services Officer:

Jess Bayley

25. APOLOGIES AND NAMED SUBSTITUTES

An apology for absence was received on behalf of Councillor Salman Akbar.

26. DECLARATIONS OF INTEREST AND OF PARTY WHIP

There were no declarations of interest nor of any party whip.

27. MINUTES

RESOLVED that

the minutes of the meeting of the Overview and Scrutiny Committee held on Thursday 4th July 2019 be approved as a correct record and signed by the Chair.

28. PUBLIC SPEAKING

There were no registered public speakers on this occasion.

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Chair

Overview and Scrutiny Committee

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29. EXECUTIVE COMMITTEE MINUTES AND SCRUTINY OF THE EXECUTIVE COMMITTEE'S WORK PROGRAMME - SELECTING ITEMS FOR SCRUTINY

The Committee considered the minutes of the meeting of the Executive Committee held on 9th July 2019 as well as the content of the Executive Committee's Work Programme for the period 1st October 2019 to 31st January 2020.

Members noted that there were a significant number of items scheduled for the consideration of the Executive Committee in October 2019. Should Members seek to pre-scrutinise many of these items it was suggested that consideration might need to be given to holding an additional meeting of the Overview and Scrutiny Committee in October.

RESOLVED that

- 1) the minutes of the meeting of the Executive Committee held on 9th July 2019 be noted; and**
- 2) the content of the Executive Committee's Work Programme for the period 1st October 2019 to 31st January 2020 be noted.**

30. OVERVIEW AND SCRUTINY WORK PROGRAMME

Members noted that a significant number of items were scheduled for the Overview and Scrutiny Committee's consideration in October. The majority of these items involved the Committee undertaking pre-decision scrutiny of items that were on the Executive Committee's Work Programme for consideration in October. The Chair suggested that should these items be debated in October an additional meeting of the Overview and Scrutiny Committee would be required to ensure that Members could dedicate sufficient time to scrutinising each subject in detail. However, there was the possibility that some of these items might be postponed and therefore a decision would be taken by the Chair at a later date as to whether an additional meeting might be required.

31. TASK GROUPS, SHORT SHARP REVIEWS AND WORKING GROUPS - UPDATE REPORTS

The following updates were provided in respect of the work of various scrutiny Task Groups and Working Groups.

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- a) Budget Scrutiny Working Group – Chair, Councillor Jenny Wheeler

Councillor Wheeler confirmed that a meeting of the group was due to take place on 16th September 2019.

- b) Parking Enforcement Task Group – Chair, Councillor Mark Shurmer

Councillor Shurmer explained that the group had held a number of meetings since the last meeting of the Overview and Scrutiny Committee. During these meetings Members had interviewed the Head of Environmental Services and the Environmental Services Manager about the Council's existing contract with Wychavon District Council for parking enforcement services and the background to the introduction of this service in the Borough. The group had also considered the content of scrutiny reports produced by other local authorities on this subject as well as information that was published on the Council's website in respect of parking enforcement.

The group had issued a survey to all elected Members, which was designed to elicit information about the extent to which parking enforcement problems were reported by residents to councillors and whether there were any variances between wards. These surveys had been issued both electronically and in paper form. All Members were encouraged to complete a copy and to return this to Democratic Services as soon as possible.

Councillor Shurmer advised that a meeting of the group was due to take place on 9th September 2019. During this meeting Members would be interviewing a representative of West Mercia Police.

- c) Performance Scrutiny Working Group – Chair, Councillor Andrew Fry

Councillor Fry advised that the group had held a number of meetings. Each Councillor had taken responsibility for monitoring performance in respect of the measures for a particular strategic purpose. The group had also scrutinised the content of a couple of the performance reports that had been issued during the municipal year and had interviewed Officers about the detail within these reports.

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Meetings of the group in 2019 had already been booked. The Chair would be meeting with Democratic Services Officers at the end of the calendar year to book more meeting dates for 2020.

d) Suicide Prevention Task Group – Chair, Councillor Debbie Chance

Councillor Chance explained that the group had been undertaking a lot of research into the subject. A range of witnesses had been identified and interviews had been arranged which would help the group to gather further evidence. However, Members were advised that due to the complexity of the subject it was unlikely that the review would be completed by December 2019. To ensure that Members could undertake an effective review of an important subject Members agreed that the deadline for the Suicide Prevention Task Group should be extended.

RESOLVED that

- 1) **the deadline for the Suicide Prevention Task Group should be extended to a future date, to provide Members with an opportunity to review the subject in detail; and**
- 2) **the update reports be noted.**

32. EXTERNAL SCRUTINY BODIES - UPDATE REPORTS

The following updates were provided in respect of external scrutiny bodies:

a) West Midlands Combined Authority (WMCA) Overview and Scrutiny Committee – Council representative, Councillor Michael Chalk

Members were advised that during the course of the 2019/20 municipal year to date no meetings of the WMCA Overview and Scrutiny Committee had been quorate. Meetings of the Committee did, however, continue to take place and during a recent meeting the subject of the 5G network and how this should be rolled out across the region had been discussed.

During consideration of this item Members raised concerns about the fact that the meetings of the WMCA Overview and Scrutiny Committee were not quorate and questions were raised about the potential to change the quorum and the

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action that was being taken to address the problem. The Committee was advised that the quorum for meetings of a Combined Authority's Overview and Scrutiny Committee was set in statute so could not be change by the WMCA Overview and Scrutiny Committee unilaterally. The WMCA Overview and Scrutiny Committee and combined authority staff had been working hard to encourage Members to attend the meetings to ensure that the meetings were quorate but unfortunately the number of Members required to be present was relatively high and many Members had a range of responsibilities which could impact on their availability to attend meetings. The WMCA Overview and Scrutiny Committee was trialling the circulation of meetings around the region and it was possible that this might have an impact on turnout.

- b) Worcestershire Health Overview and Scrutiny Committee (HOSC) – Council representative, Councillor Michael Chalk

Councillor Chalk advised Members that there had been no formal meetings of HOSC since the previous meeting of the Redditch Overview and Scrutiny Committee. However, a number of partners with an interest in health services had recently been invited to attend a meeting at Chateau Impney, which had provided an opportunity for those present to discuss health challenges in Worcestershire.

33. PRE-DECISION SCRUTINY - DISPOSAL OF HRA ASSET AT GREEN LANE, STUDLEY - TO FOLLOW

The Housing Strategy and Enabling Team Leader presented a report in respect of the disposal of a Council asset in the Housing Revenue Account (HRA) located at Green Lane, Studley and the removal of a railway bridge from an adjacent site.

Number 65 Green Lane was an asset owned by Redditch Borough Council but situated within Stratford-On-Avon District Council's boundaries. The property was void and was not considered to be in a habitable condition. A significant amount of expenditure would be required from Redditch Borough Council to make the property fit for purpose. The railway bridge was also considered to be in a poor condition and this required a lot of financial investment in structural works to rectify. Should the bridge remain in situ it would be subject to annual inspections, which could result in additional financial costs to the Council. In this context Officers were proposing that the bridge structure should be completely removed and the site realigned to allow for two new four-bedroom properties to be built at

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the site. This would be subject to planning permission that would need to be granted by Stratford-on-Avon District Council.

Members discussed the site highlighted in the report and questions were raised about the potential historic value of the bridge. Officers advised that it was an original brick built bridge. There was the possibility that railway enthusiasts would have a view on the historic value of the bridge and these points could be raised through the planning process.

Concerns were raised by Members about the condition of the railway bridge and the potential safety risks in terms of the bridge continuing to remain on site in its current condition. Furthermore, it was noted that it was unlikely that the bridge would be in the correct condition to bear the weight of modern trains, should a railway route be reintroduced on that track.

During consideration of this item reference was made to the Sustrans Route that incorporated the bridge and concerns were raised about the potential impact that the removal of the bridge could have on this route. The Committee was informed that following the removal of the bridge the site would be graded and a crossing point would be provided as part of the realignment works. Therefore the Sustrans route would remain in place.

The reasons why the Council owned the bridge were also debated. Members were advised that officers believed that the bridge had been transferred to Redditch Borough Council ownership as part of the transfers from the Commission for New Towns.

Members also discussed the planning process that would need to be followed in order to make the proposed changes at the site. The Committee was advised that public consultation had not yet taken place but would occur as part of the planning process. Members were assured that as the planning application would be considered by Planning Officers and potentially the Planning Committee at Stratford-on-Avon District Council, proposals by Redditch Members at the Overview and Scrutiny and Executive Committees would not compromise any Redditch members of the Council's Planning Committee.

At the end of the debate on this item the Committee

RECOMMENDED that

- i) No. 65 Green Lane, Studley be declared surplus to requirements and officers to dispose of the site;**

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- ii) any HRA capital receipt achieved based on the current market value of No. 65 Green Lane, be used to increase the HRA stock;
- iii) Option C - The Capital Engineering Scheme be approved, with Authority be delegated to the Head of Environmental Services to submit a detailed planning application to Stratford-on-Avon District Council, for the complete scheme. If successful, the Planning consent will include an outline approval for the erection of 2 No. 4 bed houses;
- iv) the sites for the 2 No. 4 bed houses be marketed and the received monies, after deduction of the amount as described in ii) above, shall be used as Capital funds towards the cost of the Engineering Works;
- v) the additional funds required to complete the Engineering Works be taken from the Capital Locality Scheme Budget, as the proposed works are of the nature that the budget was set up for in the first instance; and
- vi) the estimated cost of the Engineering Works cannot be finalised at this time, as Officers are currently endeavouring to determine the most cost effective method of disposing of the extensive surplus material from the excavated embankments. However, subject to the satisfactory outcome of this analysis the total Engineering Works should not exceed £200k.

(During consideration of this item Members discussed matters that necessitated the disclosure of exempt information. It was therefore agreed to exclude the press and public prior to any debate on the grounds that information would be revealed relating to the financial affairs of any particular body (including the authority holding that information.) However, there is nothing exempt in this record of the proceedings)

The Meeting commenced at 6.30 pm
and closed at 7.01 pm

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Herefordshire and Worcestershire's Sustainability and Transformation Partnership's delivery of the NHS Long Term Plan 2019/20 to 2023/24

Background

- Herefordshire and Worcestershire Sustainability and Transformation Partnership (STP) started back in 2016
- Public engagement on our plan in November 2016 with ongoing engagement by workstream
- Increased partnership working and NHS Long Term Plan (January 2019) strengthens this further and sets out the requirements for our STP until 23/24
- We on a journey to becoming an “integrated care system” (ICS) working to “population health model”
- Discussions around what is best delivered in a locality, a county and beyond are ongoing



Recap - what is an ICS/STP?

STPs and ICSs are a
“**way of working**”
rather than a new organisation
or a new structure

They are about commissioners
and providers working in
collaboration rather than in
competition, seeking to break
down historical divides across:

- ✓ Primary and specialist care
- ✓ Physical and mental health
- ✓ Health and social care

This enables us to:

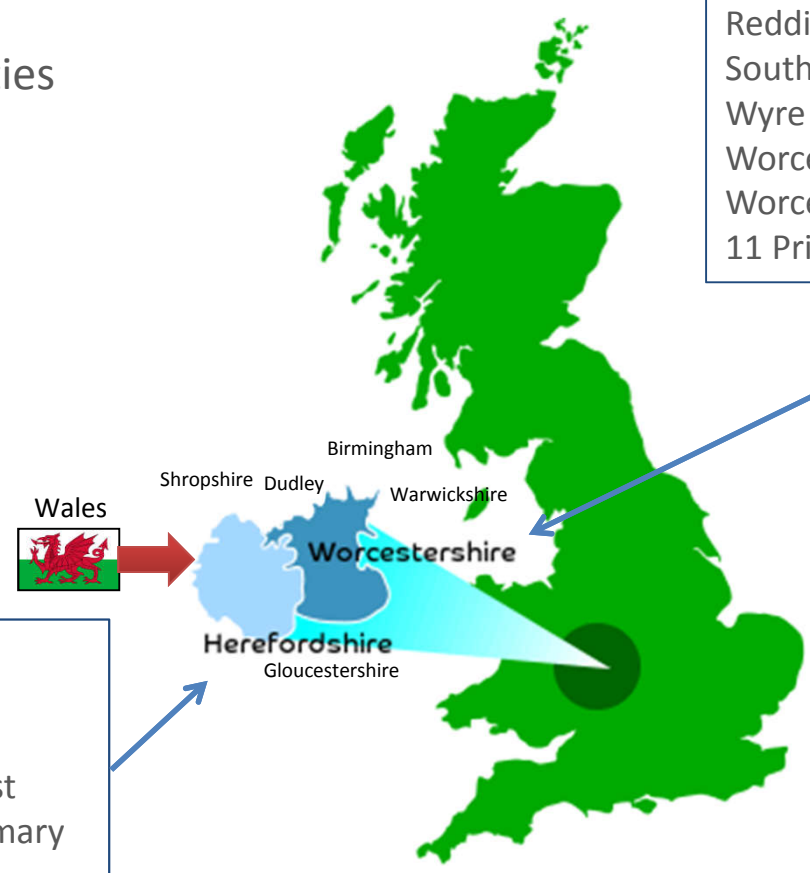
- Organise our services around the delivery of integrated ‘whole pathways of care’
- Work across organisational boundaries to:
 - ✓ **Remove duplication** - to create efficiencies and capacity
 - ✓ **Share resources** to address gaps in services and build resilience
- Work with Public Health and with our staff to **embed prevention and support for self care** – a “cultural shift” for the NHS



Herefordshire and Worcestershire STP/ICS

- Big geography, small population
- Rurality – as well as conurbations
- 785,000 people
- Two Local Authorities

Worcestershire County Council
Redditch and Bromsgrove CCG
South Worcestershire CCG
Wyre Forest CCG
Worcestershire Acute Hospitals NHS Trust
Worcestershire Health and Care NHS Trust
11 Primary Care Networks (PCNs)

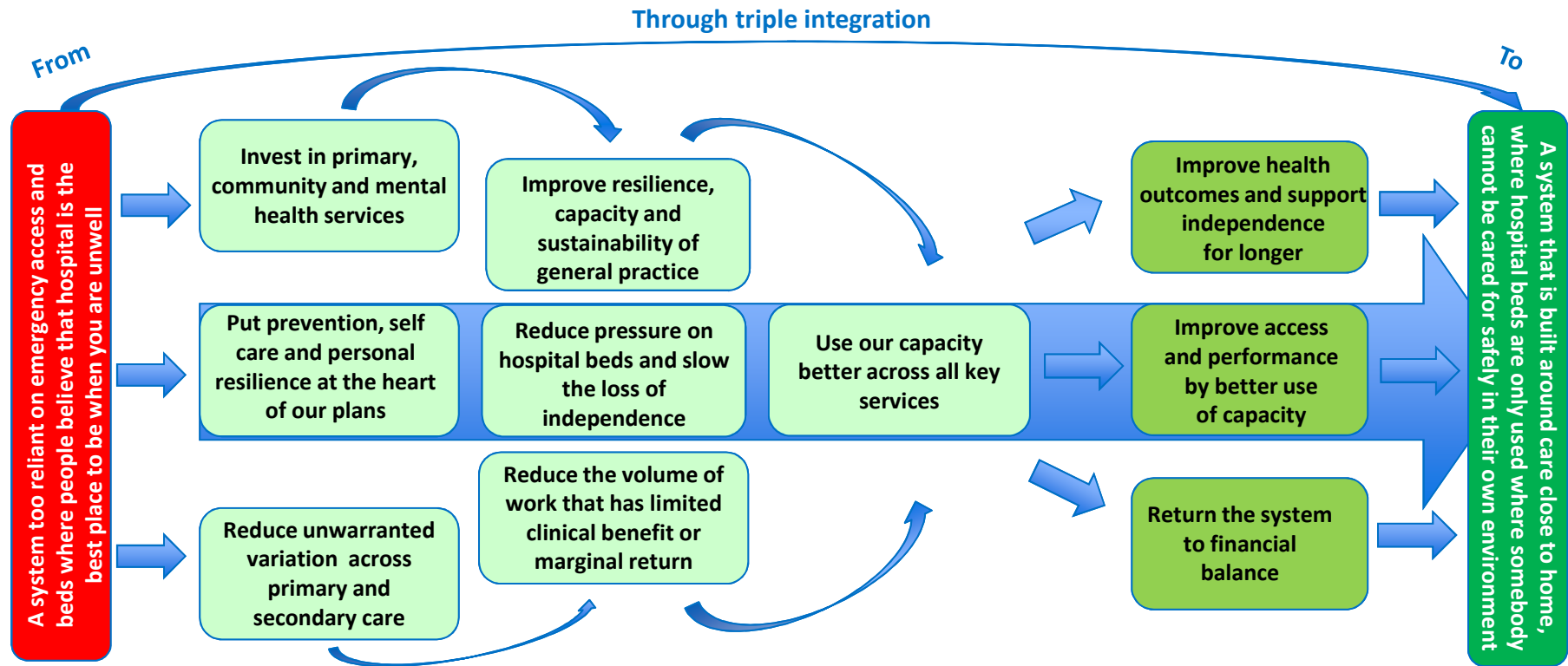


Herefordshire Council
Herefordshire CCG
Wye Valley NHS Trust
2gether NHS Foundation Trust
Taurus GP Federation – 5 Primary Care Networks (PCNs)



Our system vision

“Local people will live well in a supportive community with joined up care underpinned by specialist expertise and delivered in the best place by the most appropriate people”



- Prevention, self help and wide community wellbeing.

- Use of Population Health Management techniques for case identification of individuals amenable to interventions.

- Population profiling and person level analysis for delivery.
- Application and evaluation of effective interventions.

- Whole population profiling and person level analysis for pathway and service planning.
- PHM modelling for areas of identified need.
- Application of interventions to address need and evaluation of interventions.

- Health needs assessment to identify overall priorities.
- Population profiling for regional services e.g. specialised services and prevention at scale.
- Profiling of regional future population trends.

Community, friends, family & carers



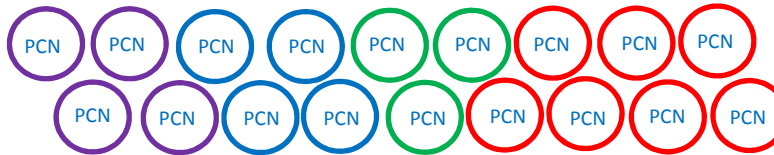
Individuals & community networks

Individual GP practices



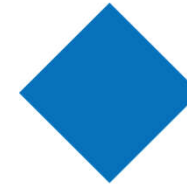
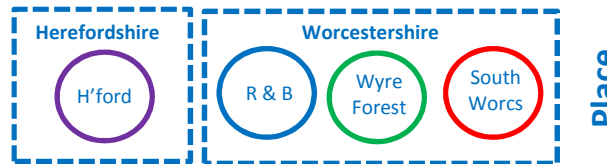
Population c. 1,000-10,000

Evolving primary care networks

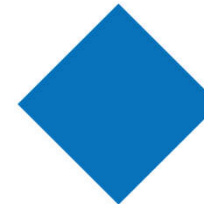
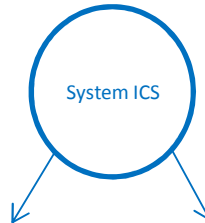


Population c. 30,000-50,000

Place based alliances



Population c. 100,000-500,000

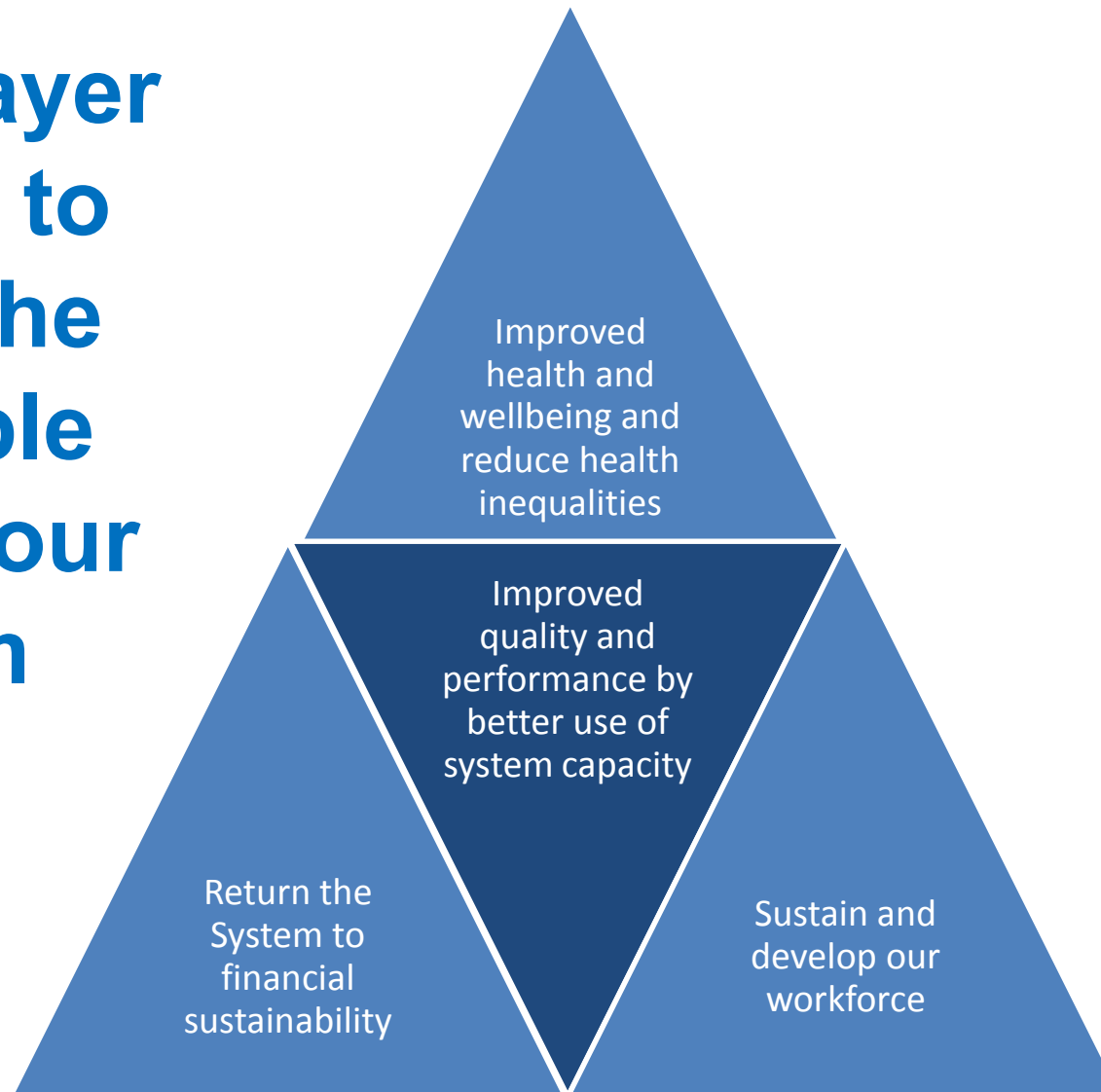


Population c. 500,000+

Alliances with other ICS's

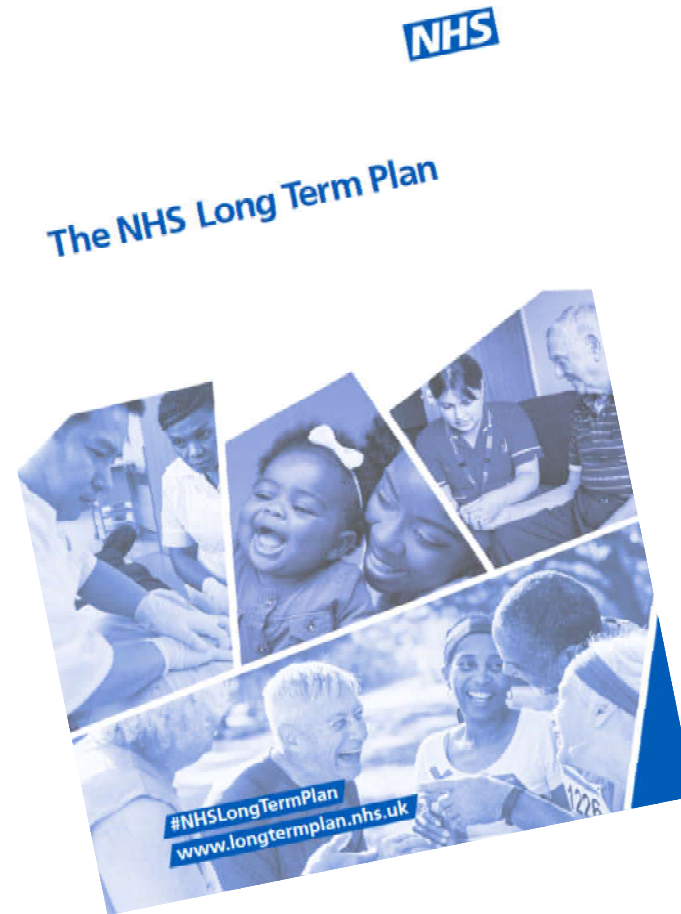


At each layer we need to deliver the quadruple aims for our system



NHS Long Term Plan

Good news - lots of continuity to the work we have already undertaken



Long Term Plan requirements

High level must do's:

Transformed out of hospital care & fully integrated community based care	
Reducing pressure on emergency hospital services	Giving people more control over their health
Digitally enabling primary care & outpatient care	Improving cancer outcomes
Improving mental health services	Improved waits for planned care

Return to financial balance

Focus on reducing health inequalities and unwarranted variation

Ensuring we back our staff and develop a digitised NHS



Themes from our recent engagement

- Simplify options/ better information
- Appropriate resource needed for “out of hospital care”
- Consider patient populations and transport when choosing locations
- “Think carers and families”
- Join things up – e.g “whole family approaches”
- Timely access / quicker diagnosis / increased access to GPs
- Digital options could be enhanced



Local translation

Many of the key areas were already being developed by our local Sustainability and Transformation Partnership (STP) and our STP priorities are consistent with themes outlined in the Long Term Plan, including:

- Improving outcomes in areas such as **cancer** and **stroke**
- Greater focus on **mental health** and **learning disability** services
- Providing **more care and treatment at home** to reduce unnecessary admissions to traditional acute hospital services
- Putting real emphasis on **prevention** where individuals are better equipped to manage more aspects of their long-term conditions themselves, and where communities are supported to live healthier and active lives.



Local translation

We have made good progress on some of these priorities already, including:

- Development of local **neighbourhood teams** which - for the first time in our area - are bringing together nurses, therapists, social workers and GPs into single teams responsible for supporting our most vulnerable patients in the local community
- We have secured funding to **improve mental health support** for mums and families as well as increasing the access to psychological therapies
- Schemes looking at how **social prescribing**, where patients are encouraged to access non-medical treatment, could be rolled out wider
- **Closer working arrangements** across the four Herefordshire and Worcestershire CCGs



Next steps

- Working draft submitted 27th September and early feedback provided
- Final plans to NHSE/I – early November
- National aggregate of all plans compiled by December
- Continued engagement on our plan, especially the specific workstreams
- A simpler approach to future planning - all organisations working to one plan which delivers the national priorities



Thank you

Any questions?





Executive Committee

Tuesday, 10 September
2019

MINUTES

Present:

Councillor Matthew Dormer (Chair), and Councillors Juliet Brunner, Greg Chance, Brandon Clayton, Julian Grubb, Bill Hartnett, Mike Rouse, David Thain and Craig Warhurst

Also Present:

Councillor Roger Bennett

Officers:

Derek Allen, Mark Cox, Kevin Dicks, Clare Flanagan, Jayne Pickering and Guy Revans

Senior Democratic Services Officer:

Jess Bayley

29. APOLOGIES

There were no apologies for absence.

30. DECLARATIONS OF INTEREST

There were no declarations of interest.

31. LEADER'S ANNOUNCEMENTS

A list detailing the Leader's announcements was circulated at the meeting.

32. MINUTES

RESOLVED that

the minutes of the meeting of the Executive Committee held on Tuesday 9th July 2019 be approved as a correct record and signed by the Chair.

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Chair

33. CLIMATE CHANGE CROSS-PARTY WORKING GROUP

The Senior Democratic Services Officer (Redditch) presented a report proposing that Members should establish a Climate Change Cross-Party Working Group.

The subject of climate change had been raised by a resident in a question that had been addressed to the Leader of the Council at a meeting of Council in June 2019. In response to the question the Leader had indicated that the Council would be prepared to declare a climate emergency. Following this meeting the Portfolio Holder with responsibility for climate change, the Portfolio Holder for Environmental Services, had approached Officers and asked them to draft a report setting out the requirements to introduce an Executive Advisory Panel that would focus on climate change. Should Members agree to introduce this Executive Advisory Panel it would operate in a similar manner to the Planning Advisory Panel, whereby whilst there would be specific Members of the group all Members would be welcome to attend.

The membership of the group was briefly discussed and it was noted that there would be five members appointed to the group, in accordance with the standard membership number for an Executive Advisory Panel. The political party group leaders would nominate Members to sit on the group and the Chair indicated that a member from each party could sit as the Chair and Vice Chair of the group respectively.

During consideration of this item Councillor Bill Hartnett proposed an amendment to the draft terms of reference for the group. This amendment was seconded by Councillor Greg Chance. The amendment called for the meetings of the a Climate Change Cross-Party Working Group to be open to the public to attend.

In proposing the amendment Councillor Hartnett commented that climate change was an increasingly serious problem on a national scale and action needed to be taken to tackle this. It was likely that many residents and groups would be interested in the discussions at meetings of the group.

In seconding the amendment Councillor Chance suggested that by opening meetings of the group to the public this would demonstrate that the Council was taking the subject of climate change seriously.

Members discussed the amendment in detail and in so doing noted that the purpose of the group was to provide elected Members with an opportunity to discuss climate change issues in detail prior to reporting to the Executive Committee. This arrangement was already in place for the Council's previous Climate Change Advisory

Panel that had ceased to exist some years ago as well as for the Planning Advisory Panel, meetings of which took place in private. As the group did not have decision making powers any findings arising from the meetings of the group would be reported to the Executive Committee, meetings of which were held in public. Committee meetings held in public were subject to the Access to Information rules, which required various arrangements including that agenda packs should be published at least five working days in advance of a meeting. As an alternative Members could decide to invite representatives of interested groups to provide evidence to specific meetings of the group and could choose to convene particular meetings to consult with the public. It was suggested that the local authority was already demonstrating that the Council took the subject of climate change seriously by establishing a Climate Change Cross-Party Working Group.

On being put to the vote the amendment was lost.

RECOMMENDED that

- 1) **a Cross Party Working Group on Climate Change be established in accordance with the Terms of Reference at Appendix 1;**
- 2) **the Council appoint a Chair and Vice Chair of the Cross Party Working Group on Climate Change; and**
- 3) **the Council approve nominations from the political group leaders to the places on the Cross Party Working Group on Climate Change.**

34. AMENDMENT TO THE REDDITCH HOUSING ALLOCATIONS POLICY

The Housing Strategy Manager presented a proposed amendment to the Redditch Housing Allocations Policy. Members were advised that this amendment was required to increase the savings and equity level required of applicants from £50,000 to £90,000.

RESOLVED that

the Housing Allocations Policy 2019 be adopted.

35. WORCESTERSHIRE REGULATORY SERVICES (WRS) ENFORCEMENT POLICY - REFERRAL FROM THE WRS BOARD

The Technical Services Manager from Worcestershire Regulatory Services (WRS) presented a report detailing proposed changes to the WRS Enforcement Policy.

The Committee was informed that the WRS Board, which comprised elected Members from all of the partner authorities in receipt of WRS's services, had already considered and endorsed the proposed changes to the policy. The six Worcestershire District Councils needed to consider and approve the policy before it could be enforced. The proposed changes to the policy took into account intelligence that had been received as well as a range of experiences across the county.

RECOMMENDED that

the Council adopt the Worcestershire Regulatory Enforcement Policy 2019.

36. BUDGET FRAMEWORK REPORT 2019

The Executive Director of Finance and Corporate Resources presented the Budget Framework Report 2019.

During the presentation of the report the following points were highlighted for Members' consideration:

- The report outlined the overarching objectives for the Council's budget moving forward.
- The Council had been issued with a Section 24 notice in July 2019 by the authority's external auditors. This had raised concerns about the local authority's financial sustainability.
- During a meeting of the Audit, Governance and Standards Committee that was due to take place on 26th September, Members would be invited to consider the contents of an action plan that would set out the Council's strategy to address the issues that had been raised in the Section 24 notice.
- In 2019/20 the Council was on track to achieve projected savings that had been built into the Medium Term Financial Plan.
- There was a gap of £1.2 million in the Council's budget for 2020/21 and the figure increased in subsequent years.
- The Council needed to demonstrate to the authority's external auditors that there was a realistic financial plan in place for 2020/21. Officers were working hard to ensure that there was a clear savings plan in place for this year and the subsequent three years of the Medium Term Financial Plan.
- As part of this work to produce a clear financial strategy Officers were aiming to ensure that all spend related to the Council's strategic purposes.
- Officers were aspiring to identify more investment opportunities for the Council and these would continue to be reported to Members.

Executive Committee

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- The capital budget was also in the process of being reviewed to ensure that all projects included on the programme would be delivered on time. The Council had to borrow to fund capital spending and this had implications for the authority's revenue budget, particularly when expenditure did not take place according to deadline.
- The recent Spending Round 2019 statement had indicated that limits might be placed on the level at which Council Tax could be increased. It was possible that the maximum increase would be either 2 per cent or £5 per household. It was also stated that there might not be a change to the New Homes Bonus but the Council would have to wait until the settlement to get the detail on this fund.
- The Council's funding settlement from the Government was expected in December 2019. This would provide greater clarity in respect of the local authority's financial position moving forward.
- Whilst action was being taken in relation to the Council's budget, a freeze had been placed on central spending costs and recruitment in business critical cases. Staff would also not be able to allocate any expenditure involving costs outside of available budgets and all such cases would be referred to the relevant Head of Service for review.

Following the presentation of the report Members discussed the various reasons why the Council had been issued with a Section 24 notice. Reference was made to decisions that had been taken both in 2018/19 and in previous years which had impacted on the Council's budget position.

RESOLVED that

- 1) **the Section 24 notice be noted and the regular reporting of the action plan once approved by the Audit, and Governance and Standards Committee through to the Executive Committee be agreed; and**
- 2) **the overarching financial objectives and framework, to be used in developing the detailed financial plan, to enable the Council to realise savings and additional income whilst delivering the strategic priorities of the Council, be noted.**

37. FINANCE MONITORING QUARTER 1 2019/20

The Executive Director of Finance and Corporate Resources presented the Financial Monitoring Report for the period April to June 2019.

The figures provided for this quarter of the financial year indicated that there had been an underspend. Essential spend only was being permitted, following the publication of the Section 24 Notice. The Council had received some additional income already and new commercial opportunities to secure additional income were being explored.

The Committee was advised that at this stage in the financial year a detailed forecast in respect of the Council's budget for the year end did not tend to be provided. However, a forecast had been provided for the Housing Revenue Account (HRA). In the following Financial Monitoring Report information would be provided about both overspending and underspending on budgets as well as an overarching forecast in respect of the Council's budget.

The HRA was receiving the level of income that had been anticipated. Whilst the budget for Repairs and Maintenance had been overspent in 2018/19 expenditure appeared to be on target in 2019/10. Savings had also been achieved in relation to vacant management posts within the Housing Department. There was a significant amount of capital expenditure scheduled to take place, however, £18 million of this related to updating the Council's housing stock.

Further savings would be made from combining the Council's insurance premiums with other local authorities in a group. A review was being undertaken of the authority's minimum revenue provision. In addition, the Council's assets were being reviewed and Officers were aiming to learn lessons from other Councils.

RESOLVED that

the current financial position in relation to revenue and capital budgets for the period April – June 2019 be noted.

38. OVERVIEW AND SCRUTINY COMMITTEE

RESOLVED that

the minutes of the Overview and Scrutiny Committee meeting held on Thursday 4th July be noted.

39. MINUTES / REFERRALS - OVERVIEW AND SCRUTINY COMMITTEE, EXECUTIVE PANELS ETC.

The Chair proposed that the recommendations from the Overview and Scrutiny Committee meeting on 5th September 2019, in respect of the disposal of the HRA asset located at Green Lane, Studley, should be considered under the relevant item on the agenda.

Executive Committee

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There were no further recommendations arising from that meeting of the Overview and Scrutiny Committee for Members' consideration.

40. ADVISORY PANELS - UPDATE REPORT

The following verbal updates were provided in respect of the Executive Advisory Panels:

- a) Constitutional Review Working Party – Chair, Councillor Matthew Dormer

Councillor Dormer explained that a meeting of the Constitutional Review Working Party was due to take place on 1st October 2019.

- b) Corporate Parenting Board – Councillor Representative, Councillor Juliet Brunner

Councillor Brunner advised Members that a meeting of the group was due to take place later in the month.

- c) Members Support Steering Group – Chair, Councillor Matthew Dormer

Councillor Dormer informed the Committee that a meeting of the group was due to take place on 8th October 2019.

- d) Planning Advisory Panel – Chair, Councillor Matthew Dormer

The Committee was advised that there were no scheduled meetings of the Planning Advisory Panel due to take place.

41. DISPOSAL OF HRA ASSET AT GREEN LANE, STUDLEY

The Head of Environmental Services presented a report in respect of the disposal of an HRA asset at Green Lane, Studley.

The property at 64, Green Lane, Studley was no longer considered to be habitable and the report proposed that it should be demolished. A railway bridge, which was owned by the Council, was located close to this property. The bridge was in a state of disrepair and it would require significant financial investment to secure the structure and then on an ongoing basis due to the requirement for an annual inspection. Officers were proposing that the bridge should be demolished and the site levelled. This would increase the size of the plot and allow for two four-bedroom properties to be built at that location, subject to planning permission. The Council had discussed the plans with Stratford-on-

Avon District Council and Warwickshire County Council, in relation to the planning and highways implications of the works.

Members noted that the proposed works would help to make the site safer for the public. The planned works would not impact on the sustrans route that traversed the site. There was also the likelihood that this approach to managing the property and bridge would help to reduce the financial costs to the Council in the long-term.

During consideration of this item Members noted that the report had been pre-scrutinised by the Overview and Scrutiny Committee at a meeting on 5th September 2019. At the end of their discussions scrutiny Members had endorsed the recommendations detailed in the report. The Leader thanked the Overview and Scrutiny Committee for their hard work in respect of this item.

RECOMMENDED that

- i) No. 65 Green Lane, Studley be declared surplus to requirements and officers to dispose of the site;**
- ii) any HRA capital receipt achieved based on the current market value of No. 65 Green Lane, be used to increase the HRA stock;**
- iii) Option C - The Capital Engineering Scheme be approved, with Authority be delegated to the Head of Environmental Services to submit a detailed planning application to Stratford-on-Avon District Council, for the complete scheme. If successful, the Planning consent will include an outline approval for the erection of 2 No. 4 bed houses;**
- iv) the sites for the 2 No. 4 bed houses be marketed and the received monies, after deduction of the amount as described in ii) above, shall be used as Capital funds towards the cost of the Engineering Works;**
- v) the additional funds required to complete the Engineering Works be taken from the Capital Locality Scheme Capital Programme 2019/20, as the proposed works are of the nature that the budget was set up for in the first instance; and**
- vi) the estimated cost of the Engineering Works cannot be finalised at this time, as Officers are currently endeavouring to determine the most cost effective method of disposing of the extensive surplus material from the excavated embankments. However, subject to**

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**the satisfactory outcome of this analysis the total
Engineering Works should not exceed £200k.**

The Meeting commenced at 6.30 pm
and closed at 7.44 pm

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EXECUTIVE COMMITTEE LEADER'S WORK PROGRAMME

1 November 2019 to 29 February 2020

(published as at 1st October 2019)



This Work Programme gives details of items on which key decisions are likely to be taken by the Borough Council's Executive Committee, or full Council, in the coming four months. "Key Decisions" are ones which are likely to:

- (i) result in the Council incurring expenditure, foregoing income or the making of savings in excess of £50,000 or which are otherwise significant having regard to the Council's budget for the service or function to which the decision relates; or
- (ii) be significant in terms of its effect on communities living or working in the area comprising two or more wards in the Borough;
- (iii) involve any proposal to cease to provide a Council service (other than a temporary cessation of service of not more than 6 months).

If you wish to make representations on the proposed decision you are encouraged to get in touch with the relevant report author as soon as possible before the proposed date of the decision. Contact details are provided. Alternatively you may write to the Head of Legal, Equalities and Democratic Services, The Town Hall, Walter Stranz Square, Redditch, B98 8AH or e-mail: democratic@bromsgroveandredditch.gov.uk

The Executive Committee's meetings are normally held at 7pm on Tuesday evenings at the Town Hall. They are open to the public, except when confidential information is being discussed. If you wish to attend for a particular matter, it is advisable to check with the Democratic Services Team on (01527) 64252, ext: 3268 to make sure it is going ahead as planned. If you have any other queries, Democratic Services Officers will be happy to advise you. The full Council meets in accordance the Council's Calendar of Meetings. Meetings commence at 7.00pm.

EXECUTIVE COMMITTEE MEMBERSHIP

Councillor Matthew Dormer, Leader and Portfolio Holder for Planning, Economic Development, Commercialism and Partnerships
Councillor David Thain, Deputy Leader and Portfolio Holder for Corporate Management
Councillor Brandon Clayton, Portfolio Holder for Environmental Services
Councillor Julian Grubb Community Services and Regulatory Services
Councillor Michael Rouse, Portfolio Holder for Leisure
Councillor Craig Warhurst, Portfolio Holder for Housing
Councillor Greg Chance
Councillor Bill Hartnett

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Estates Management and Facilities Management Structure Proposals Key: No	Executive 11 Nov 2019 Council 20 Jan 2020	This report may contain exempt information which may mean the report will need to be considered in private session.	Report of the Head of Legal, Equalities and Democratic Services	Claire Felton, Head of Legal, Equalities and Democratic Services Tel: 01527 881429
Far Moor Lane, Redditch - Land Disposal to Homes England Key: No	Executive 11 Nov 2019 Council Not before 18th Nov 2019	This report may contain some exempt information and might need to be considered by the Councillors in private session.	Report of the Chief Executive	Claire Felton, Head of Legal, Equalities and Democratic Services Tel: 01527 881429
Management Review Key: No	Executive 11 Nov 2019 Council 18 Nov 2019		Report of the Chief Executive	Kevin Dicks, Chief Executive Tel: 01527 64252 ext 3250

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Review of the Customer Access and Financial Support Service Key: No	Executive 11 Nov 2019 Council 20 Jan 2020	This report might contain exempt information and may therefore need to be considered in private session.	Report of the Executive Director of Finance and Corporate Resources	Jayne Pickering, Executive Director, Finance and Resources Tel: 01527 881207
Service Delivery Options - HRA Gas Maintenance Key: Yes	Executive 11 Nov 2019		Report of the Head of Environmental Services	Guy Revans, Head of Environmental Services Tel: 01527 64252 ext 3292
Town Centre Regeneration (Community Hub and Railway Quarter) Key: Yes	Executive 11 Nov 2019		Report of the Chief Executive	Lyndsey Berry, Town Centre Co-Ordinator Tel: 01527 587002
Domestic Abuse Policy - Identifying Abuse and Responding Effectively Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Head of Community Services	Bev Houghton, Community Safety Manager (Redditch and Bromsgrove) Tel: 01527 64252 ext 3656

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Fees and Charges 2020/21 Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
Finance Monitoring Report Quarter 2 2019/20 Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
Housing / Housing Revenue Account Strategic Improvement Plan Progress Report Key: No	Executive 10 Dec 2019		Report of the Deputy Chief Executive	Sue Hanley, Deputy Chief Executive and Executive Director (Leisure, Environmental & Community Services) Tel: 01527 64252 ext 3601
Housing Revenue Account Initial Budget 2020/21 to 2022/23 Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
Members' ICT Policy Key: No	Executive Not before 10th Dec 2019		Report of the Head of Business Transformation and Organisational Development	Mark Hanwell, ICT Transformation Manager Tel: 01527 881248

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Medium Term Financial Plan 2020/21 to 2023/24 - Update Report Key: No	Executive 10 Dec 2019		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
North Worcestershire Economic Growth Strategy Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Chief Executive	Ostap Paparega, Head of North Worcestershire Economic Development Tel: 01562 732192
Parking Enforcement Task Group - Final Report Key: No	Executive 10 Dec 2019	The report will be considered by the Executive Committee, subject to the prior approval of the Overview and Scrutiny Committee.	Report of the Overview and Scrutiny Committee	Jess Bayley, Senior Democratic Services Officer (Redditch) Tel: 01527 64252 ext 3268 Councillor Mark Shurmer
Redditch Council Plan Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Head of Business Transformation and Organisational Development	Rebecca Green, Policy Manager Tel: 01527 881616

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Review of the One Stop Shops Key: No	Executive 10 Dec 2019 Council 20 Jan 2020	This report may contain exempt information which might need to be considered by Members in a private meeting.	Report of the Executive Director of Finance and Resources	Paul Stephenson, Assistant Customer Support Manager Tel: 01527 64252
Voluntary and Community Sector Grants Programme 2020/21 Key: No	Executive 10 Dec 2019 Council 20 Jan 2020		Report of the Head of Community Services	Helen Broughton, Redditch Partnership Manager Tel: 01527 64252 ext 3237
Council Tax Base 2020/21 Key: No	Executive 14 Jan 2020 Council 20 Jan 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Homes England Asset Transfer Key: Yes	Executive Not before 14th Jan 2020	<p>Consideration of this item is the subject to agreement of certain matters with Homes England in January 2019.</p> <p>This report will contain commercially sensitive information and therefore parts of the report may need to be considered in private session.</p>	Report of the Chief Executive	Claire Felton, Head of Legal, Equalities and Democratic Services Tel: 01527 881429
Housing Strategy Key: No	Executive Not before 14th Jan 2020		Report of the Head of Community and Housing Services	Derek Allen, Housing Strategy Manager Tel: 01527 881278

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Housing / Housing Revenue Account Strategic Improvement Plan Progress Report Key: No	Executive Not before 1st Feb 2020		Report of the Deputy Chief Executive	Sue Hanley, Deputy Chief Executive and Executive Director (Leisure, Environmental & Community Services) Tel: 01527 64252 ext 3601
Pay Policy Statement 2020/21 Key: No	Executive 11 Feb 2020 Council 24 Feb 2020		Report of the Head of Business Transformation and Organisational Development	Becky Talbot, Human Resources and Development Manager Tel: 01527 64252 ext 3385
Suicide Prevention Task Group - Final Report Key: No	Executive 11 Feb 2020	The report will be considered by the Executive Committee, subject to the prior approval of the Overview and Scrutiny Committee.	Report of the Overview and Scrutiny Committee	Sarah Sellers, Democratic Services Officer Tel: 01527 64252 Councillor Debbie Chance

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Finance Monitoring Quarter 3 2019/20 Key: No	Executive 24 Mar 2020 Council 6 Apr 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
Leisure and Cultural Services Strategy Key: No	Executive 24 Mar 2020 Council 6 Apr 2020		Report of the Head of Leisure and Cultural Services	Dave Cove, Interim Head of Leisure and Cultural Services
Medium Term Financial Plan 2020/21 to 2023/24, Including Council Tax Resolutions and the Capital Programme Key: No	Executive 24 Feb 2020 Council 24 Feb 2020		Report of the Executive Director of Finance and Corporate Resources	Chris Forrester, Financial Services Manager Tel: 01527 881673
Overview and Scrutiny Annual Report 2019/20 Key: No	Council 6 Apr 2020		Report of the Head of Legal, Equalities and Democratic Services	Jess Bayley, Senior Democratic Services Officer (Redditch) Tel: 01527 64252 ext 3268

Decision including Whether it is a key Decision	Decision Taker Date of Decision	Details of Exempt information (if any) and any additional information for noting	Documents submitted to Decision Maker / Background Papers List	Contact for Comments
Matchborough and Winyates District Centres - Procurement Process to Secure a Development Partner Key: Yes	Executive Not before 1st May 2020	This report may contain exempt information which would need to be considered in private session.	Report of the Head of Planning and Regeneration	Ruth Bamford, Head of Planning and Regeneration Tel: 01527 64252

Overview & Scrutiny

Committee

24th October 2019**WORK PROGRAMME 2019/20**

(Report of the Chief Executive)

Date of Meeting	Subject Matter	Officer(s) Responsible for report
ALL MEETINGS	REGULAR ITEMS	(CHIEF EXECUTIVE)
	Minutes of previous meeting	Chief Executive
	Consideration of the Executive Committee Work Programme	Chief Executive
	Call-ins (if any)	Chief Executive
	Pre-scrutiny (if any)	Chief Executive
	Task Groups / Short, Sharp Review Groups – feedback	Chair of Task Group / Short, Sharp Review
	Working Groups - feedback	Chair of Working Group
	Committee Work Programme	Chief Executive
	REGULAR ITEMS	
	Update on the work of the Crime and Disorder Scrutiny Panel	Chair of the Crime and Disorder Scrutiny Panel
	Tracker Report	Relevant Lead Head(s) of Service
	Updates on the work of the Worcestershire Health Overview and Scrutiny Committee	Redditch Borough Council representative on the Health Overview and Scrutiny Committee
	Annual Monitoring Report – Redditch Sustainable Community Strategy	Relevant Lead Head(s) of Service

Overview & Scrutiny

Committee

24th October 2019

MEETING DATE	ITEM TO BE CONSIDERED	RELEVANT LEAD
24 th October 2019	Herefordshire and Worcestershire Sustainability and Transformation Partnership - update	Relevant Lead Head(s) of Service
7 th November 2019	Waste Services - Presentation	Relevant Lead Head(s) of Service.
7 th November 2019	Rent Arrears Update	Relevant Lead
7 th November 2019	Pre-decision Scrutiny - Town Centre Regeneration (Community Hub and Railway Quarter)	Relevant Lead Head(s) of Service
5 th December 2019	Pre-Decision Scrutiny - Service Delivery Options – HRA Gas Maintenance	Relevant Lead Head(s) of Service.
5 th December 2019	Presentation in respect of promoting Overview and Scrutiny	Relevant Lead Head(s) of Service
5 th December 2019	Pre-Decision Scrutiny - New Cemetery Provision	
5 th December 2019	Pre-Decision Scrutiny - Redditch Council Plan	Relevant Lead Head(s) of Service.
5 th December 2019	Redditch Partnership Annual Report	Relevant Lead Head(s) of Service

Overview & Scrutiny

Committee

24th October 2019

5th December 2019	Civil Contingencies Annual Report	Relevant Lead Head(s) of Service
5th December 2019	Parking Enforcement Task Group – Final Report	Relevant Lead Head(s) of Service
5th December 2019	Skills in the local workforce presentation	Relevant Lead Head(s) of Service
9th January 2020	Pre-Decision Scrutiny – Homes England Asset Transfer	Relevant Lead Head(s) of Service
20th February 2020	Consideration of the Executive Committee's Budget Proposals	Relevant Lead Head(s) of Service
19th March	Finalising the content of the Overview and Scrutiny Annual Report 2019/20	Relevant Lead Head(s) of Service
OTHER ITEMS – DATE NOT FIXED		
	Redditch Community Lottery – Six Months' Update	Relevant Lead Head(s) of Service
	Suicide Prevention Task Group – Final Report	Relevant Lead Head(s) of Service

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Presentation by Mr Matthew Hopkins, chief Executive, Worcestershire Acute Hospitals NHS Trust (WAHT):

Members were advised Mr Hopkins was hopeful that with the co-operation of various partners it will be possible for the trust to be out of 'special measures' in November 2019, and to move to a 'requires improvement' rating.

Mr Hopkins expressed the view that WAHT was organised for success and was moving to be 'good' over all sites. He suggested that a 'Home First' approach for end of life and other situations would be best under many circumstances. This would require much better publicity to be effective. There is no longer a winter period and the system is under stress at all times but 100 new beds are being provided.

The aim is for clinical and financial stability over the next 5 years but with reviews in years 1 and 3 of the period. There are no plans for any closures, however, there may be changes but access to facilities will be considered as part of any planned changes.

Several questions were asked about leaving hospital and it was explained that once the doctor had said a patient could go it would take some time to do the paper work and deliver the necessary drugs. There is a proposal to improve the operating theatres at the Alexandra Hospital.

A question was asked about the likely future increase in population in Worcestershire and the implications for the Trust's finances in the long-term. It was explained that there was always a delay between population growth and receipt of additional money to meet their health needs. WAHT was now asking for Section 106 money to try to alleviate the problem.

Councillor Michael Chalk (11.10.19)

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This a difficult report to write as it is based on a number of questions that required complex answers.

The Mayor of the West Midlands Combined Authority (WMCA) region was invited to introduce the session. He explained that we were in important times and even though there were difficulties with HS2 and decisions needed at the end of the month the WMCA was optimistic; in 2018/19 the economic progress in the West Midlands was twice that of the nation.

Several questions were asked about social issues that he and the WMCA had no responsibility for such as early years and secondary school activities. On the question of homelessness he said that the supply of flats into the 'Housing First' scheme had reduced the number of rough sleepers in the region.

The WMCA require 20% of houses, built with an input from the CA, to be social housing.

There is £40M available from levee transfer for apprenticeships from large firms to be used by small/medium employers.

When asked about up skilling the existing work force he explained that the Adult Education Budget was available for this purpose.

Councillor Michael Chalk (11.10.19)

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